

# GEOHERMAL POWER PLANT MAINTENANCE & RELIABILITY

*Yogyakarta, 09-13 OCTOBER 2017*

Course: "Training of Trainers of Geothermal  
Power Plant : Engineer"

Hosting by: PPSDM EBTKE

*BUDI SANTOSO*



Name : Budi Santoso  
Born : Boyolali, March, 23th 2017  
Education : Mechanical Engineer Degree  
Occupation : Maintenance Manager PT. Geo Dipa  
Energi Unit Patuha



# Overview

---

Maintenance

---

Engineering & Maintenance

---

Reliability

---

Maintenance Management System :  
Planning and Scheduling

---

Overview of Geothermal Powerplant  
Maintenance Activities



# MAINTENANCE Definition

Maintenance (Moubray, 1997): The series of activities to ensure that physical assets could continuously do what their users want them to do properly

*Source: Moubray, 1997*



# Maintenance Objectives

## Direct :

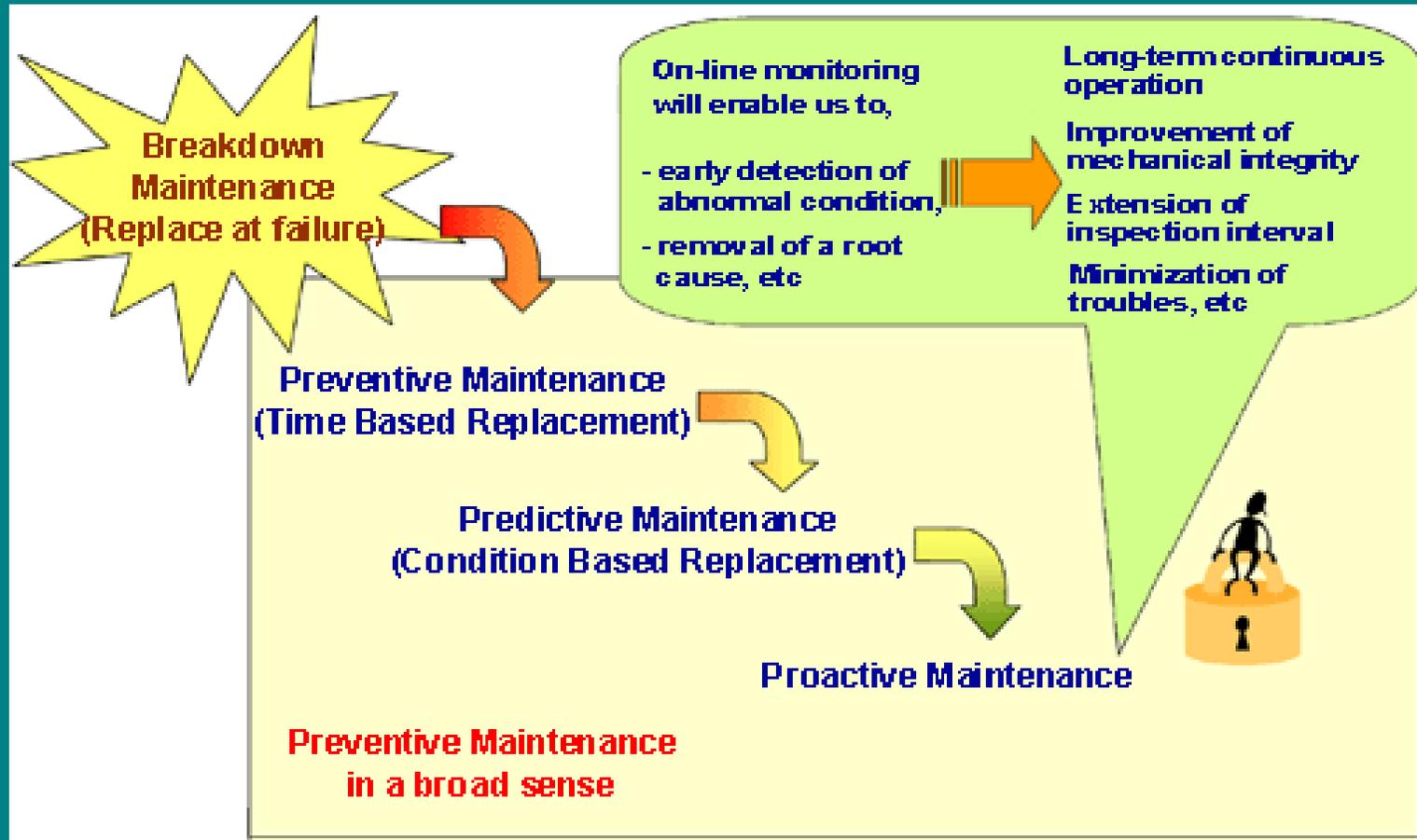
- Minimize loss of productive time
- Minimize repair time & cost
- Keep expensive productive assets in working condition
- Minimize accidents
- Minimize total maintenance cost
- Improve quality of products

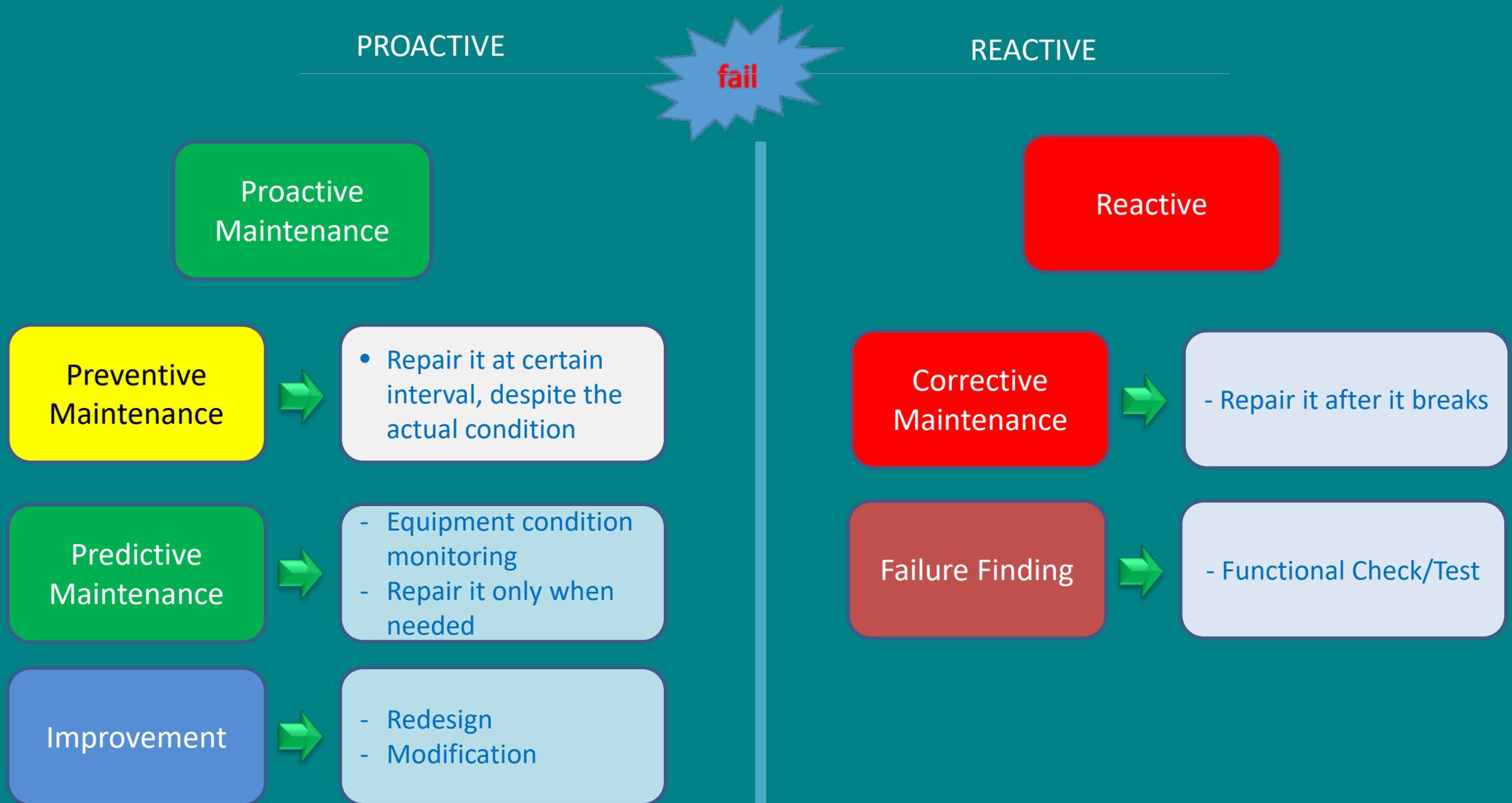
## Indirect :

- Keep good reputation to maintain customer loyalty
- Easy to get investor
- Comply with government regulation



# Maintenance Evolution



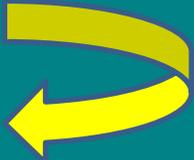


# Corrective Maintenance

- Early stage of Maintenance for all equipment in industry
- A lot of catastrophic failure
- A lot of downtime
- Huge loss of production
- Expensive recovery cost

Is it that bad ???

- Fit for small factory, where downtime is still acceptable, quick recovery for repair/replacement with cost less than preventive & predictive maintenance
- Fit for equipments (event in the big factory) : non critical (no impact to production loss), easy to replace, redundant i.e : light bulb, small sump pump for drainage, instrument indicator, exhaust fan



# Preventive Maintenance (Time based)

- Second stage of Maintenance type evolution

## **Advantages**

- Number of failure reduced
- Increase safety
- Easy maintenance budget expense forecast
- Fit for equipment that can not monitored or not cost effective if monitored by condition monitoring technology

## **Disadvantages**

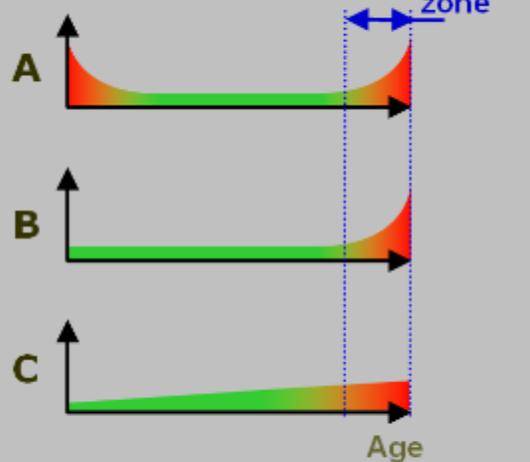
- Prone to initial failure/run in failure
- Wasting something that may be last longer
- High manpower and material cost compared to predictive maintenance



# How to determine the preventive maintenance interval ?

## Age-related Failures...

Conditional Probability of Failure

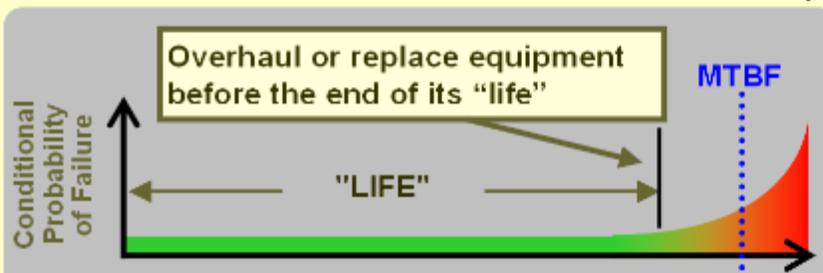


- Going back 20-30 years, the focus of maintenance was to overhaul or replace equipment before it entered the 'wear-out' zone and bring it back to an 'as new' condition
- This is the basis of 'preventive maintenance'
- Preventive maintenance involves overhauling or replacing the equipment and hence 'preventing' failure

Failure patterns A, B and C generally apply to simple items of equipment or complex items that have a **dominant** failure mode. The failures are usually characterised by erosion, corrosion, wear or fatigue etc.

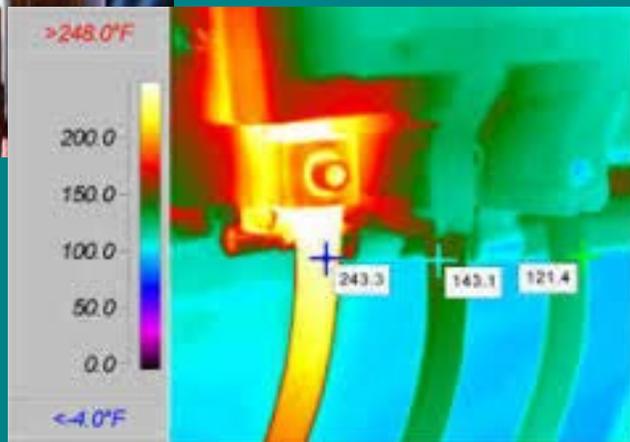
- Usually start from “Operation and Maintenance Manual” from manufacturer that always “play safe”. Manufacturer already tested their product and set the replacement interval in the “safe zone” based on the failure statistic.
- Improved by several trial to extent the maintenance interval or adopt international best practices to guess the more precise and longer “Useful Life”
- Only effective to prevent age related failure
- Can not fight random failure, and event more prone for equipment that have “infant mortality” failure characteristic. That is where condition monitoring rules the game

## Condition-based Maintenance versus Overhaul/Replacement...



For a periodic overhaul or replacement, the assumption is that the equipment will not fail before the end of its "life".

# Predictive Maintenance



- “Process of monitoring a parameter of conditions in machinery (vibration, temperature, etc.), in order to identify a significant change which is indicative of a developing fault”

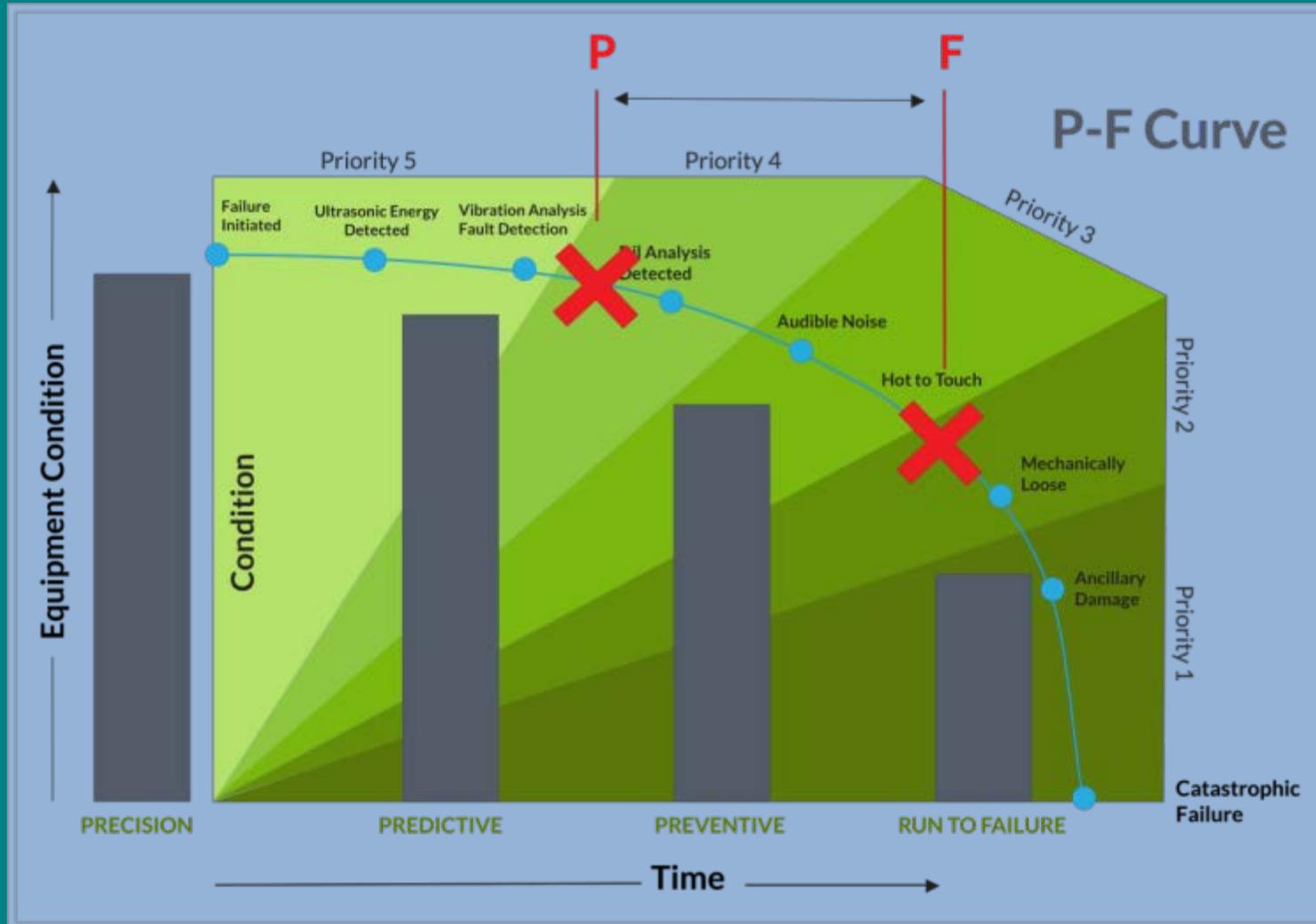
## Advantages

- Number of failure reduced greatly
- Increase safety
- Give prediction when the equipment will fail from *trending* thus give time for planning “*preventing failure action*”
- Very helpful for manpower planning & inventory strategy
- Reduce maintenance cost by reducing maintenance task, material usage, and manpower usage
- Fit for battling failure type as follow : random, run in

## Disadvantages

- Can not implemented for equipment that does not generate symptom to be detected by con mon technology, i.e : instrument transmitter, normally open valve damage
- Expensive tools & need skilled manpower/engineer
- Not fit for small industries with low capital

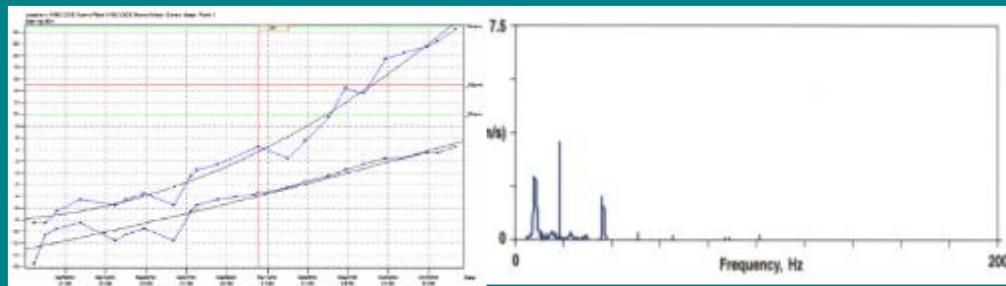
## How to determine the predictive maintenance interval ?



- The PdM interval shall be less than  $P - F$  interval in the  $P - F$  curve, not the actual failure frequency, also not related to criticality ranking
- $P =$  potential failure, It is the condition where the fault or defect in the equipment component already detected and has the potential to fail in the near future
- New definition of Failure,  $F =$  Functionally Failure, it is not the equipment break down, but where the equipment “not performing intended function anymore”
- The function check/test is not PdM task, it is failure finding task. It is meant to determine if it is still ok or already failed, not to predict when it will fail

# VIBRATION MONITORING

Purpose : for diagnosing mechanical & electrical faults in rotating machinery



Equipment
Turbine
Generator
Gearbox
Pump
Motor

								Velocity	
								10 1000 Hz = 500 gpm	2 1000 Hz = 100 gpm
								11	0.44
			D					7.1	0.28
			C					4.5	0.18
			B					3.5	0.11
								2.8	0.07
								2.3	0.04
								1.4	0.03
			A					0.78	0.02
rigid	flexible	rigid	flexible	rigid	flexible	rigid	flexible		
pumps < 15 kW radial, axial, mixed flow				medium sized machines 15 kW < P ≤ 300 kW		large machines 300 kW < P < 50 MW		Foundation	
integrated driver		external driver		motors 160 mm < H < 215 mm		motors 215 mm < H		Machine Type	
Group 4		Group 3		Group 2		Group 1		Group	
A New machine condition				C Short-term operation allowable					
B Unlimited long-term operation allowable				D Vibration causes damage					

Detected Defect
Unbalance
Bent shaft
Eccentricity
Misalignment
Looseness
Gear Defect
Bearing defect
Electrical fault
Cavitation
Hydraulic & Aerodynamic force

# IR THERMOGRAPHY

Purpose : for finding electrical hot spot in swithgear and motor controller. Also used to find - mechanical and process hot spot.

- Equipment**
- Electrical connection
  - Transformer
  - Pump – motor bearing
  - .etc



- Detected Defect**
- Hot bearing
  - Finding hot spot
  - Loose connectors
  - Blocked steam trap
  - Valve passing

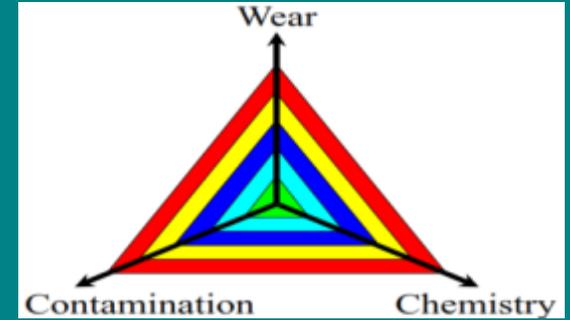
GRADE LEVEL	ADVICE
<b>0</b>	NORMAL CONDITION. Request plan to reinvestigate within 6 to 12 months
<b>1</b>	MONITOR. Monitoring continually this condition, this matter can cause the temperature will progressively go up. Coordinate with the schedule operation it must, to conduct repair
<b>2</b>	SIGNIFICANT DEVIATION. Request arrange schedule of shutdown for an investigation and As Soon As Possible repair. Clean and Tighten all electrical connection was heated damage. Re inspect after repair completed.
<b>3</b>	UNACCEPTABLE DEVIATION. Request shut down and INVESTIGATES IMMEDIATELY, conduct repair or replace if required. Clean and Tighten all electrical connection was heated damage. Re inspect after repair completed.

# OIL ANALYSIS

Purpose : for finding problem with lubricant, gearbox and reciprocating machine

## Equipment

Turbine  
CT Gearbox  
LRVP Gearbox



## Detected Defect

Impending failures of bearing (roller/journal)  
Oil contamination  
Abnormal gear wear  
Particle contamination in oil  
Oil oxidation  
Wrong oil in use  
Degraded lubricant  
Fatigue



# TRANSFORMER OIL ANALYSIS

Purpose : for determining the condition of the insulating oil as well as the diagnosis of any problem condition that may exist

Equipment
Transformer



- Insulating Oil Quality Analysis**
- Breakdown voltage
  - Water content
  - Neutralisation value
  - Interfacial tension

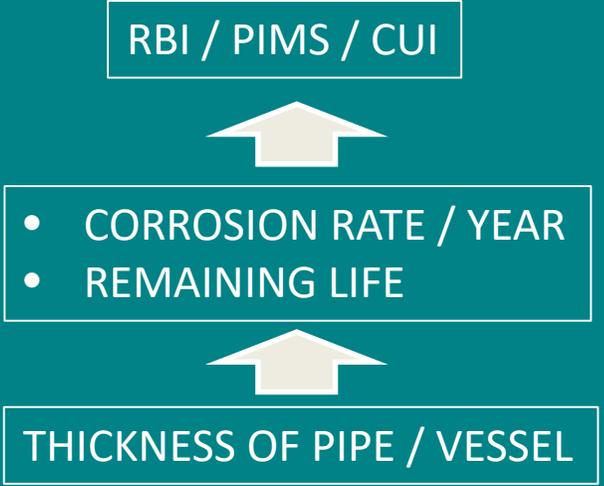
- Dissolve Gas Analysis**
- Hydrogen
  - Oxygen
  - Methane
  - CO, CO2
  - Ethylene
  - Ethane
  - Acythelene
  - Combustible gases

**Furan Analysis**

# UT THICKNESS

The inspection, which measure the wall thickness of pipe, are performed to prevent failure due to corrosion, and to guide decisions regarding component life span / replacement.

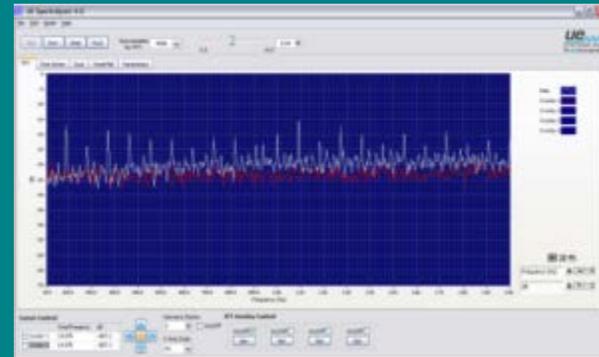
Equipment
Steel pipeline Vessel



# ULTRASOUND ANALYSIS

Ultrasound analysis is very useful for detecting leaks and monitor or assisting bearing lubrication. Other than that, these analysis can also be integrated into IR and vibration to detect mechanical and electrical defect.

- Equipment**
- Turbine
  - CT Gearbox
  - LRVP Gearbox
  - Valves
  - Electrical equipment

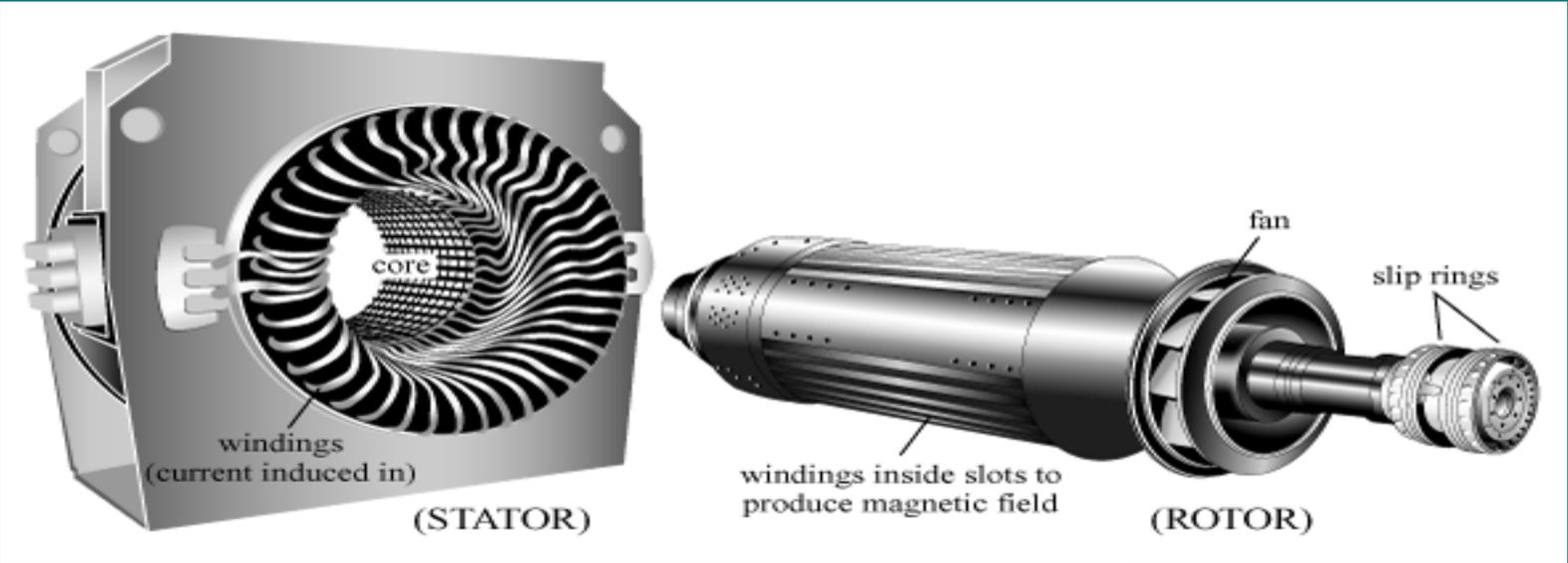


Leak detection  
Valve leak  
Steam trap leak

Mechanical Inspection  
Bearing damage  
Lubrication

Electrical Inspection  
Tracking  
Arching  
Corona

# MCSA – PARTIAL DISCHARGE - ROTOR FLUX – END WINDING VIB – SHAFT CURRENT ANALYSIS



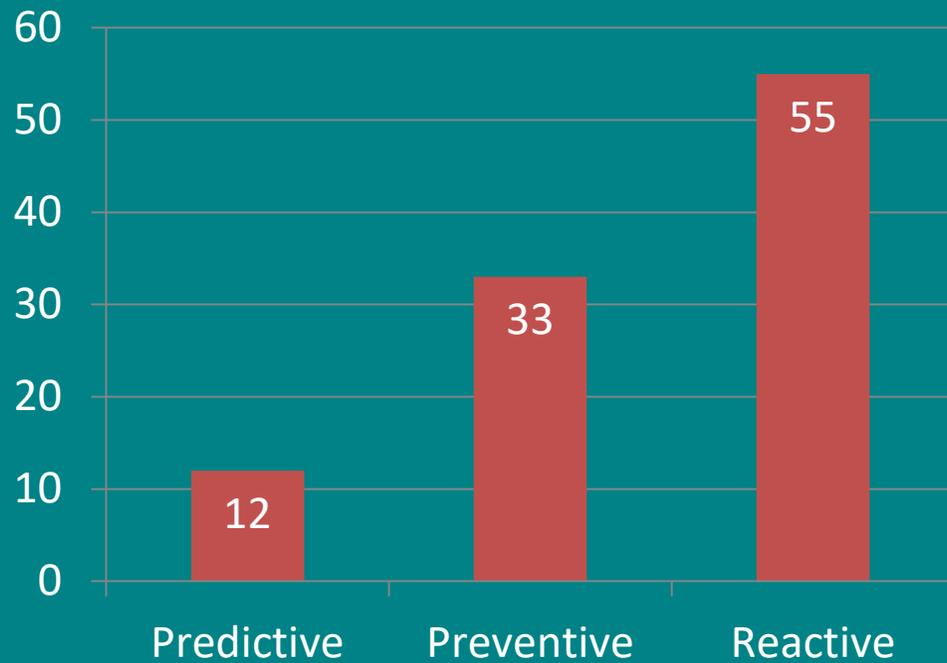
- | Detected Defect          |  |
|--------------------------|--|
| <input type="checkbox"/> | Insulation condition of rotor & stator winding |
| <input type="checkbox"/> | Rotor eccentricity                             |
| <input type="checkbox"/> | Looseness                                      |

STATOR :  
Partial Discharge (PD), End Winding Vibration, MCSA

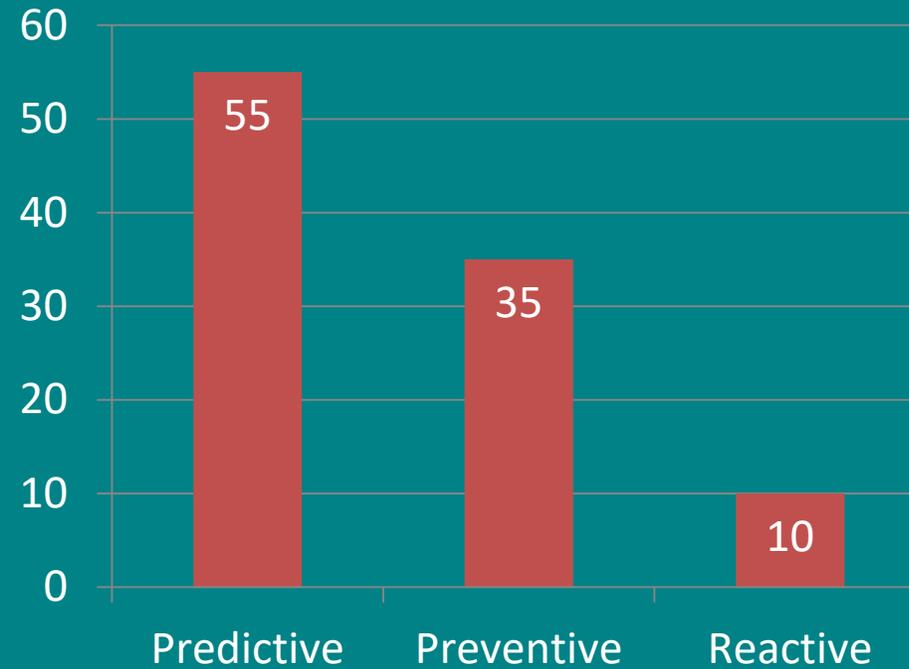
ROTOR :  
Rotor flux analysis, MCSA, shaft voltage

# Maintenance Type Mixing in Industry

## Type of Maintenance Among All Facilities



## Type of Maintenance Among Top Facilities



Sumber : <http://blog.schneider-electric.com/building-management/2015/07/09/realize-predictive-maintenance-best-interest-building-budget/>





This is condenser inlet valve, size 48", weight 5T, rubber seat damaged.  
How to remove this valve for rubber seat replacement ?

# Engineering & Maintenance

*“Good Engineering design that considering maintainability is the first factor for a reliable, easy to operate, and easy to maintain geothermal powerplant.”*



Vs



# RELIABILITY

Availability: Probability that the system is operating properly when it is requested for use.

Reliability : Probability of the equipment could continuously operate without any failures

$$R_{(t)} = e^{-\lambda t} = e^{-(t/m)}$$

$m$  or MTBF = *total running hour/number of fail*



## Reliability of systems consist of several components

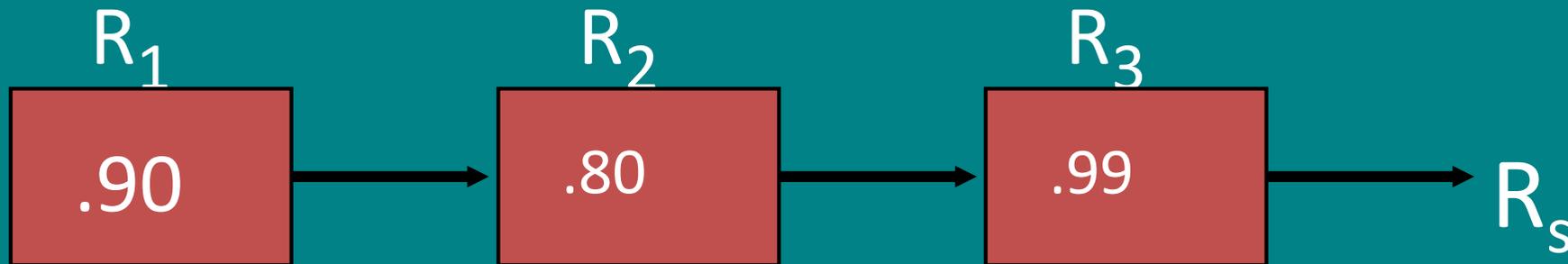
$$R_s = R_1 \times R_2 \times R_3 \times \dots \times R_n$$

where

$R_1$  = reliability of component 1

$R_2$  = reliability of component 2

and so on



Reliability of the process is

$$R_s = R_1 \times R_2 \times R_3 = .90 \times .80 \times .99 = .713 \text{ or } 71.3\%$$

## *Approaches to Improving Machine Reliability*

Overdesign - enhancing the machine design to avoid a particular type of failure

Design simplification - reducing the number of interacting parts in a machine

Redundant components - building backup components right into the machine so that if one part fails, it's automatically substituted

## Calculation of Availability and Reliability

$$A = \frac{ST + IT}{T} \times 100$$

$$R = \frac{ST}{ST + FT} \times 100$$

A: availability

R: reliability

ST: total time in service mode during a defined period

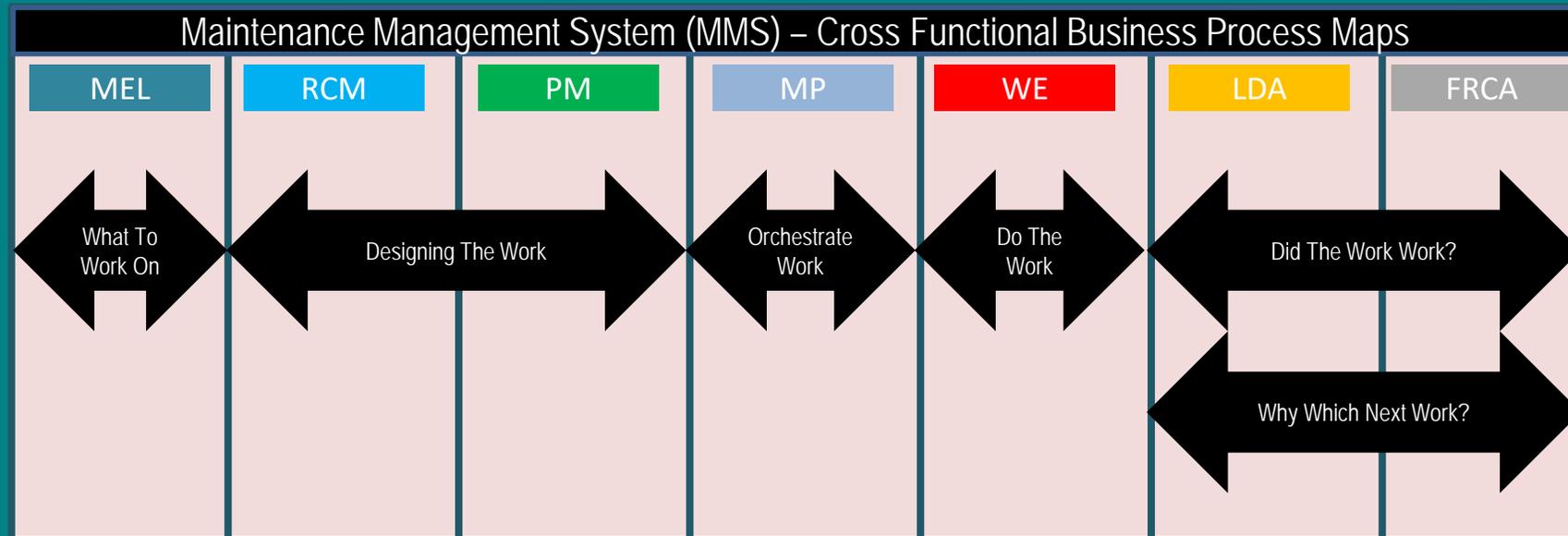
FT: total time in failure mode during a defined period

MT: total time in maintenance mode during a defined period

IT: total time in idle mode during a defined period

T: defined period

# Maintenance Management System



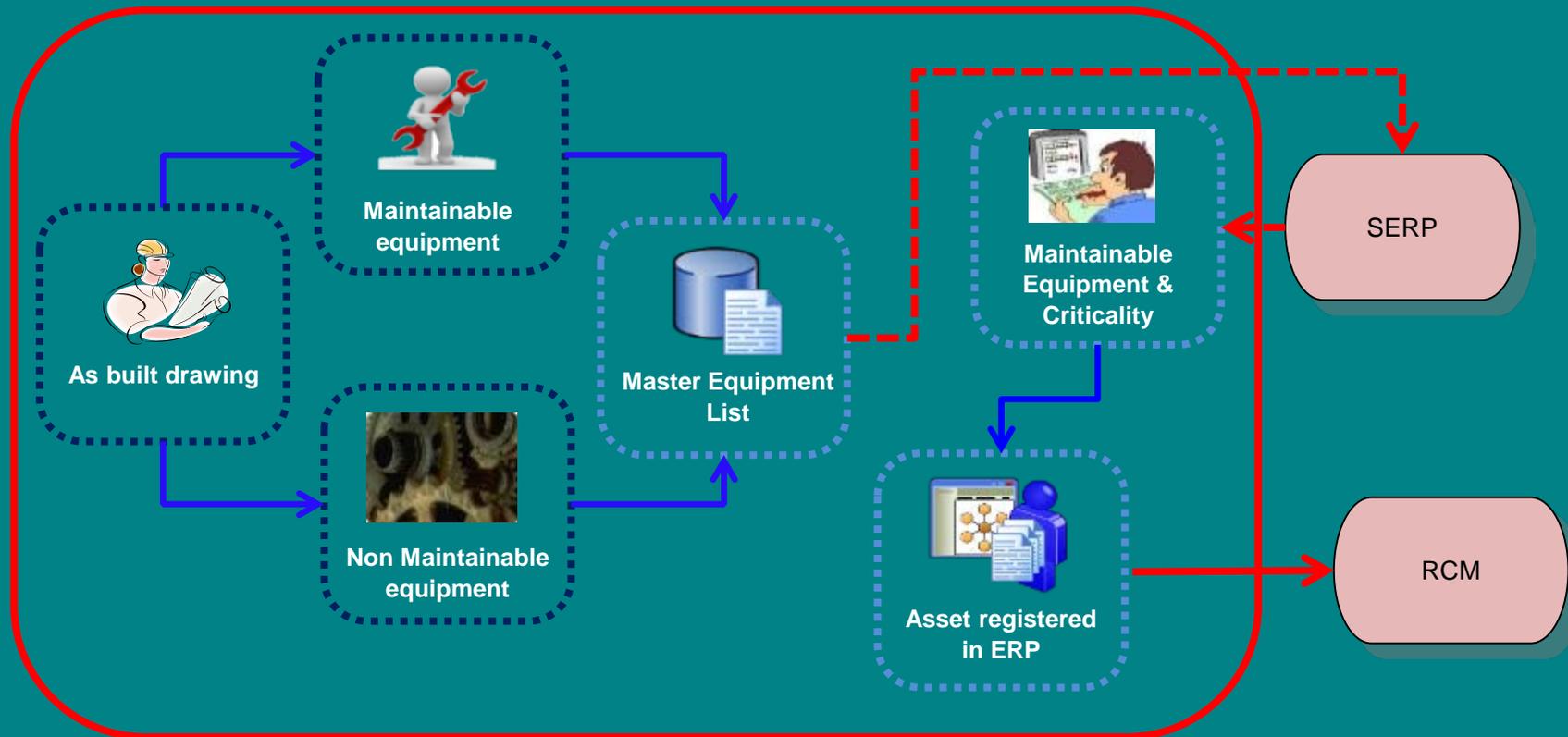
# Main Equipment List (Asset Register)

1<sup>st</sup> : MEL

## Master Equipment List

- ✓ Proper identification of plant equipment (usually using KKS code)
- ✓ All equipment registered in CMMS or ERP
- ✓ Criticality ranking (System/Equipment Ranking and Prioritization)
- ✓ Bill of Material (for material management)

What To  
Work  
On ?



## ***Reliability Centered Maintenance (RCM)***

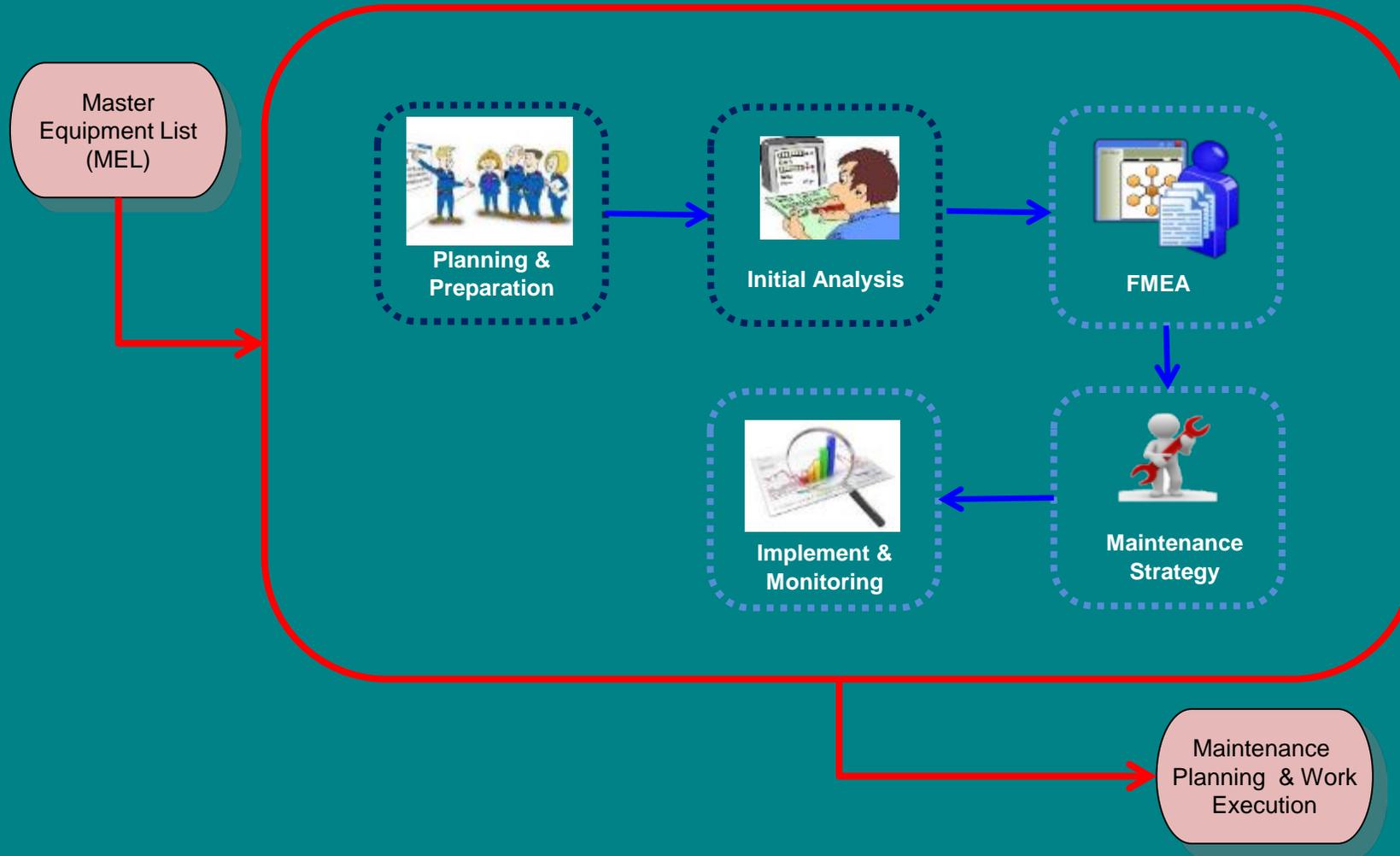
- ✓ Assemble RCM assessment team (internal and consultant if needed)
- ✓ Conduct assessment using FMEA : Assess potential failure, failure mode, severity of failure, probability of failure for equipment that critical to plant reliability and or needed for legal compliance (SHE, government, insurance, etc). Then determine the maintenance task to prevent the failure happen (daily, weekly, monthly, semi annually, annually, include minor overhaul and major overhaul).
- ✓ The result of Assessment : Maintenance tasks package for each equipment. ***This is primary work identification.***
- ✓ The maintenance tasks package then uploaded to CMMS to generate ***Routine Work order*** (Time based work order and predictive work order)

What type  
to work on  
and when  
?

# Reliability Centered Maintenance

2<sup>nd</sup> : RCM

What type to work on and when ?



## Example 1 Maintenance Package Mechanic

What type  
to work on  
and when  
?

MAINTENANCE PACKAGE MECHANIC															
N	Equipment	Function	Functional Failure	Effect	Severity	Failure Mode	Likelihood	Risk Rank	Task Description	Type	Status	Assigned Interval	Labor (Crew)	Procedure No	
13	A1-Rotor	Converting thermal energy to kinetic energy	Unable to convert totally or partially	Production Loss, Process affected	1	Rotor, corrosion, crack, loss of seal fin, fatigue	4	3 - Accepted with control	Dimensional Inspection and NDT, during overhaul	FF	Current	3Year	MTC-Rotating	TA Job	
14	1MSV101A Main Steam Stop Valve 'A' Left	Isolate steam from main steam line to turbine casing	Failed to closed	High pressure in turbine casing	2	Actuator: malfunction Valve pin: scaling Valve spring: inelastic, valve seat: damage	2	2 - Undesireble	Valve maintenance: Stroking, lubrication, cleaning (during overhaul); penetrant test & visual	S	Current	3Year	MTC-Static	TA Job	
	1MSV101A Main Steam Stop Valve 'A' Left	Isolate steam from main steam line to turbine casing	Failed to closed	High pressure in turbine casing	2	Actuator: malfunction Valve pin: scaling Valve spring: inelastic, valve seat: damage	2	2 - Undesireble	Valve lubrication	S	Proposed	6 Month	MTC-Static	EAI-MP-SMP-WI-61411	
	1MSV101A Main Steam Stop Valve 'A' Left	Isolate steam from main steam line to turbine casing	Failed to open	Loss generation (turbine cannot be start)	2	Actuator: malfunction Valve pin: scaling Valve spring: inelastic, valve seat: damage	2	2 - Undesireble	Valve maintenance: Stroking, lubrication, cleaning (during overhaul); penetrant test & visual	S	Current	3Year	MTC-Static	TA Job	
	1MSV101A Main Steam Stop Valve 'A' Left	Isolate steam from main steam line to turbine casing	Failed to open	Loss generation (turbine cannot be start)	2	Actuator: malfunction Valve pin: scaling Valve spring: inelastic, valve seat: damage	2	2 - Undesireble	Valve lubrication	S	Proposed	6 Month	MTC-Static	EAI-MP-SMP-WI-61411	

# SUMMARY REPORT

## MAINTENANCE PACKAGE - INSTRUMENT



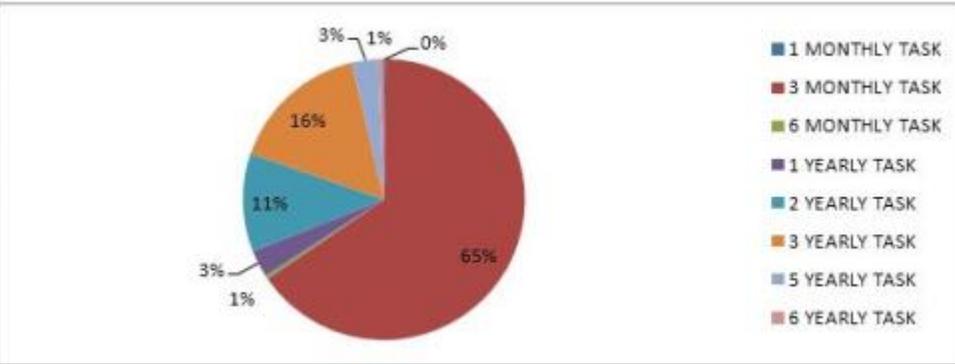
2nd : RCM

What type to work on and when ?

TOTAL EQUIPMENT SHOULD BE MAINTAINED	311	EQUIPMENT	MAINTENANCE PACKAGE COMPLETENESS	<b>91.1%</b>
TOTAL MAINTENANCE TASK	929	TASK		
COMPLETED MAINTENANCE TASK	846	TASK		
TOTAL MAINTENANCE TASK TYPE	34	TASK TYPE		
TOTAL WORK INSTRUCTION TYPE	26	WI		
TOTAL EQUIPMENT TYPE	xx	EQUIPMEN TYPE		

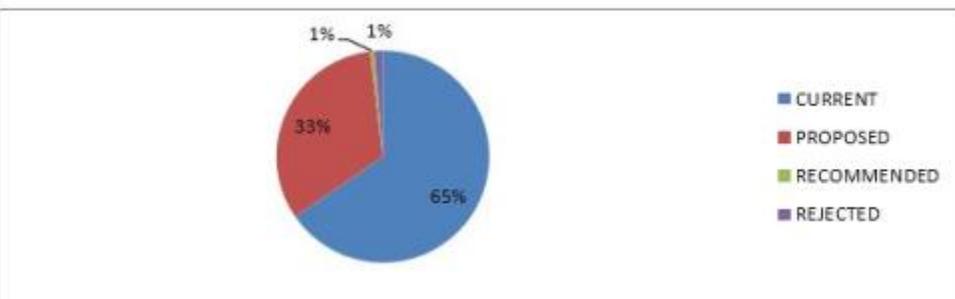
### MAINTENANCE TASK INTERVAL

1 MONTHLY TASK	2	TASK
3 MONTHLY TASK	606	TASK
6 MONTHLY TASK	4	TASK
1 YEARLY TASK	29	TASK
2 YEARLY TASK	105	TASK
3 YEARLY TASK	149	TASK
5 YEARLY TASK	28	TASK
6 YEARLY TASK	6	TASK
TOTAL	929	TASK



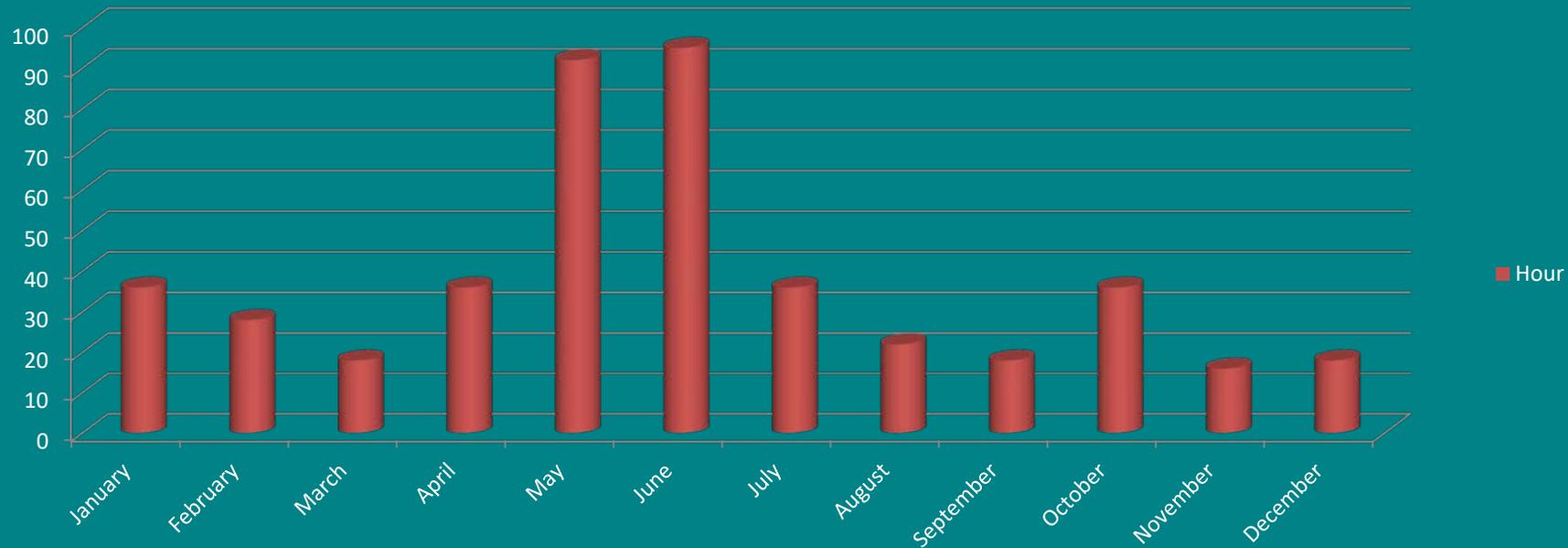
### MAINTENANCE TASK STATUS

CURRENT	608	TASK
PROPOSED	303	TASK
RECOMMENDED	6	TASK
REJECTED	12	TASK
TOTAL	929	TASK



What type  
to work on  
and when  
?

## Mechanical RCM Output Schedule Plotting

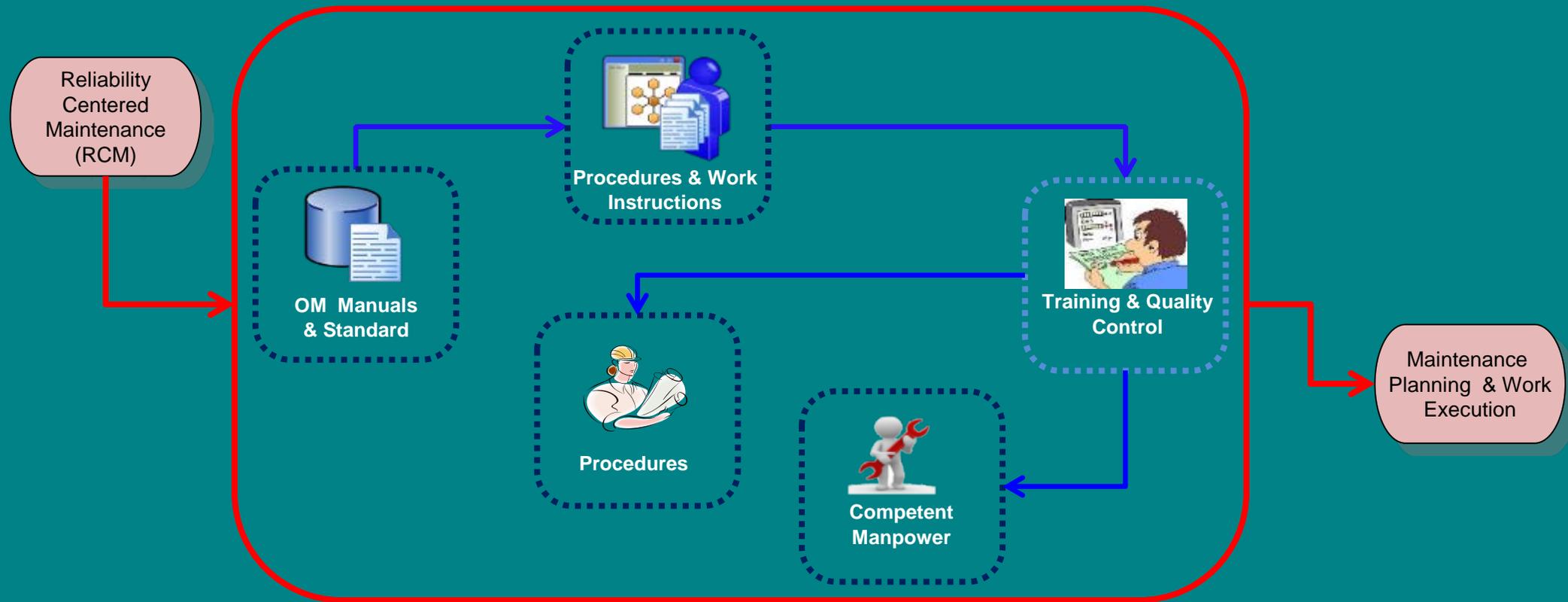


By predicting the duration of each task and plotting in the schedule, we know the work load in a year and next optimize and balancing the working hour each month.

## Precision Maintenance

- ✓ “Remove uncontrolled variable to minimize result deviation against the target”
- ✓ “Same standard of work execution, Consistent result (repeatable) and independent from *who* do the jobs”
- ✓ Include requirement from other sections : Job Safety Analysis, work permit, etc

How to do the work?



**Maintenance Planning** (This is the **brain** of maintenance, who control all other section. **A MUST HAVE**)

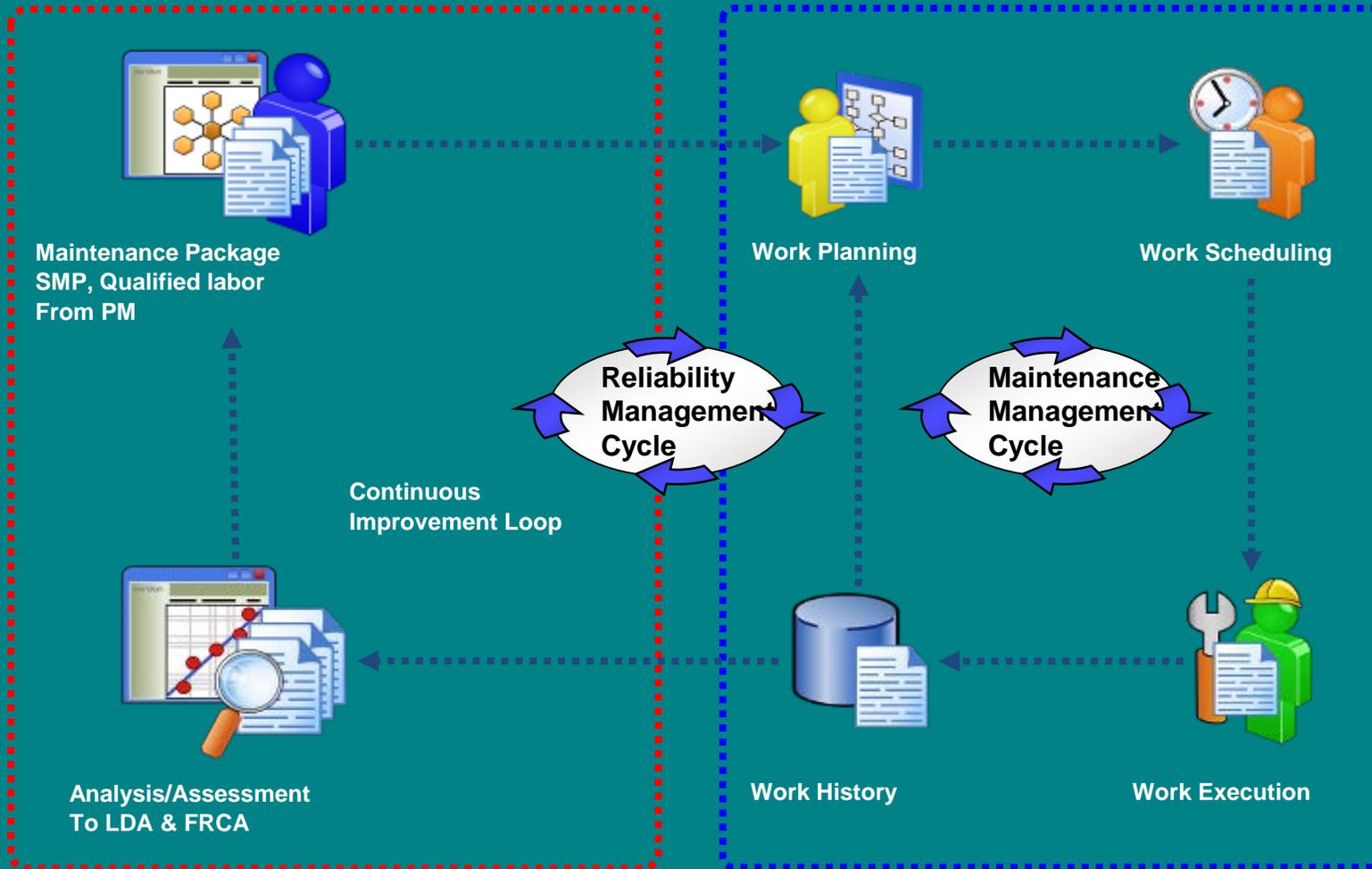
- ✓ Manage CSMS for scheduling the work :
  - Primary works : Routine work order from maintenance tasks package from RCM
  - Secondary works : process notification from routine patrol, plant inspection report, audit finding, and predictive maintenance report (good corrective work), and other notification such as trip/failure report, broken equipment report, substandard condition (reactive work). ***This is secondary work identification.***
  - Schedule optimization (knitting work order from various section) for short term and long term planning (daily, weekly, monthly, semi annually, annually, include minor overhaul and major overhaul).
- ✓ Manage the resources : spare parts, tools, special tools, heavy equipment, labor
- ✓ Manage the historical records
- ✓ Manage the maintenance KPI
- ✓ Contract management : develop specification and close coordination with SCM for spare parts and service procurement process

Orchestrate  
The Work

# Maintenance Planning

4<sup>th</sup> : MP

MMS - Maintenance Planning Process



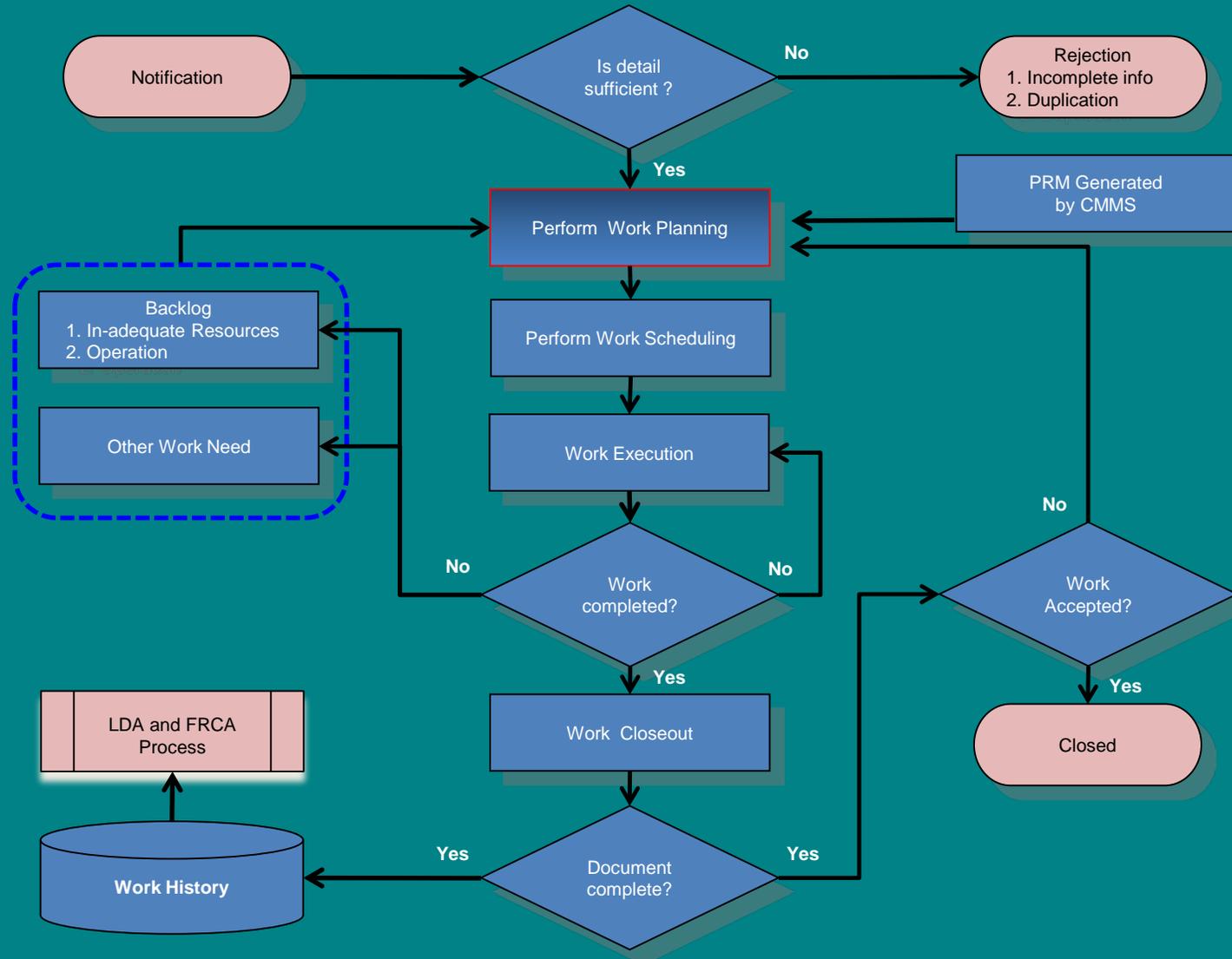
Orchestrate  
The Work

# Work Request Flowchart

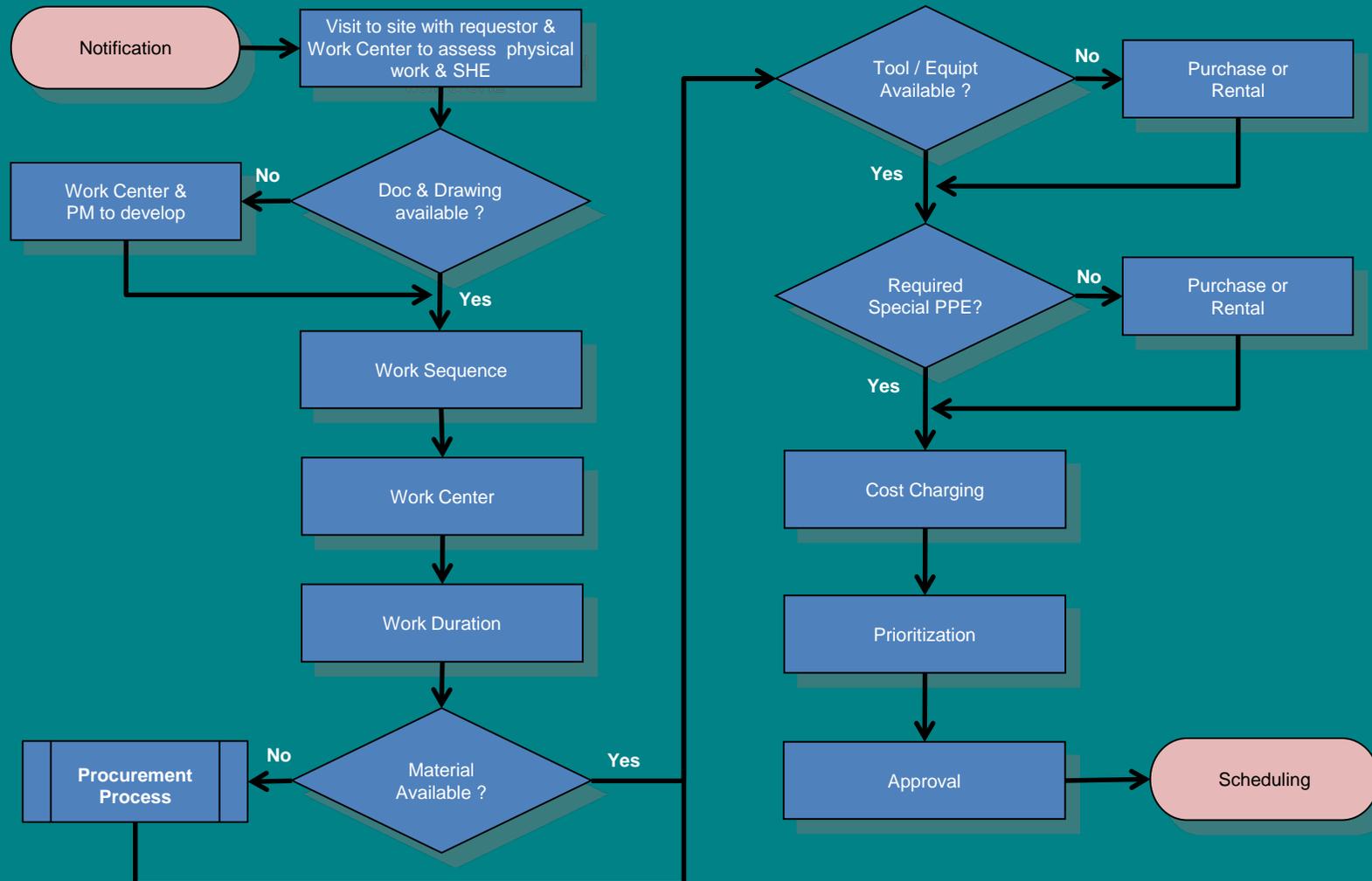
4<sup>th</sup> : MP

Orchestrate  
The Work

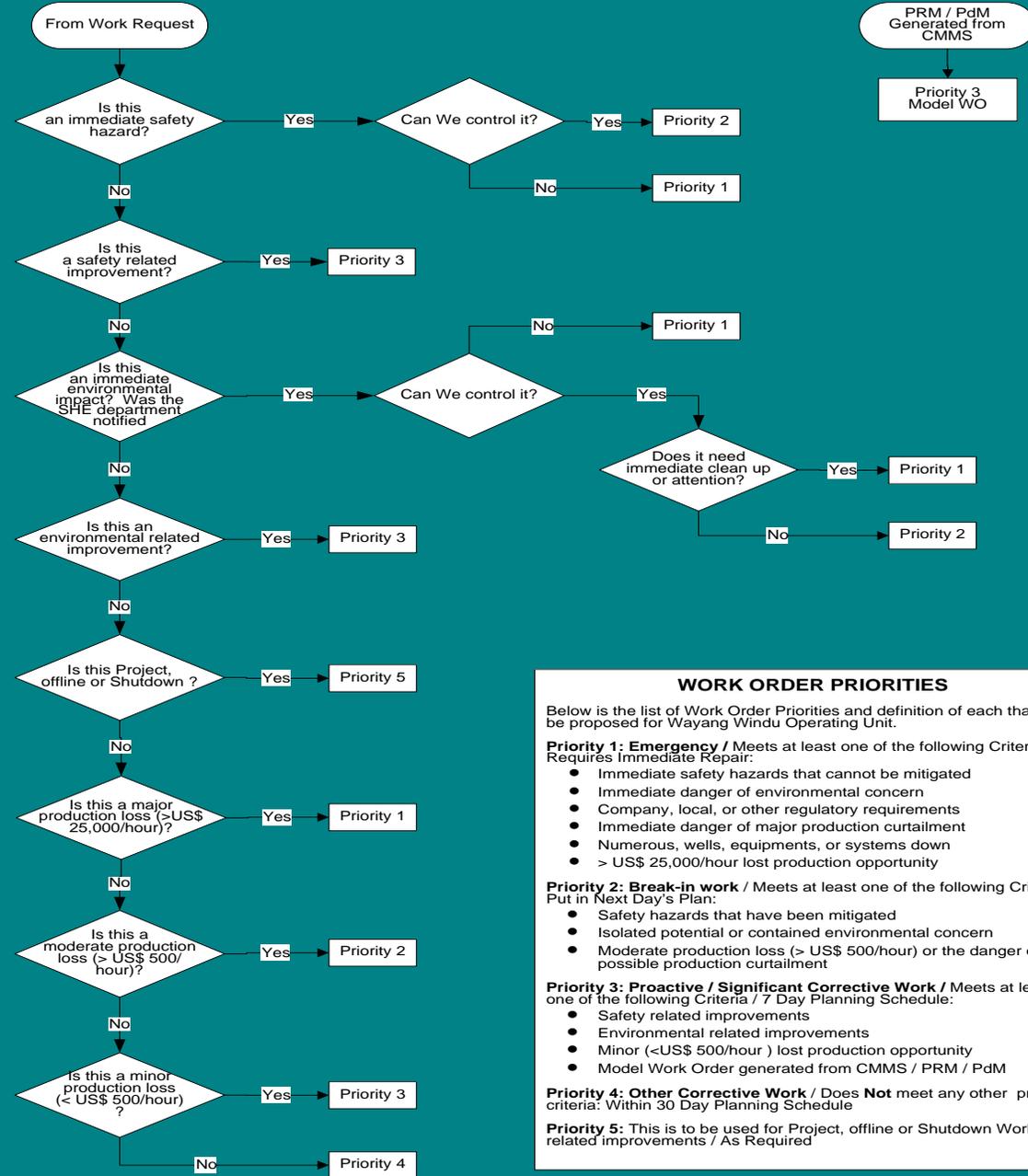
Planning & Scheduling  
Process



## Planning & Job Assessment



# Work Order Prioritization



### WORK ORDER PRIORITIES

Below is the list of Work Order Priorities and definition of each that may be proposed for Wayang Windu Operating Unit.

**Priority 1: Emergency /** Meets at least one of the following Criteria / Requires Immediate Repair:

- Immediate safety hazards that cannot be mitigated
- Immediate danger of environmental concern
- Company, local, or other regulatory requirements
- Immediate danger of major production curtailment
- Numerous, wells, equipments, or systems down
- > US\$ 25,000/hour lost production opportunity

**Priority 2: Break-in work /** Meets at least one of the following Criteria / Put in Next Day's Plan:

- Safety hazards that have been mitigated
- Isolated potential or contained environmental concern
- Moderate production loss (> US\$ 500/hour) or the danger of possible production curtailment

**Priority 3: Proactive / Significant Corrective Work /** Meets at least one of the following Criteria / 7 Day Planning Schedule:

- Safety related improvements
- Environmental related improvements
- Minor (<US\$ 500/hour ) lost production opportunity
- Model Work Order generated from CMMS / PRM / PdM

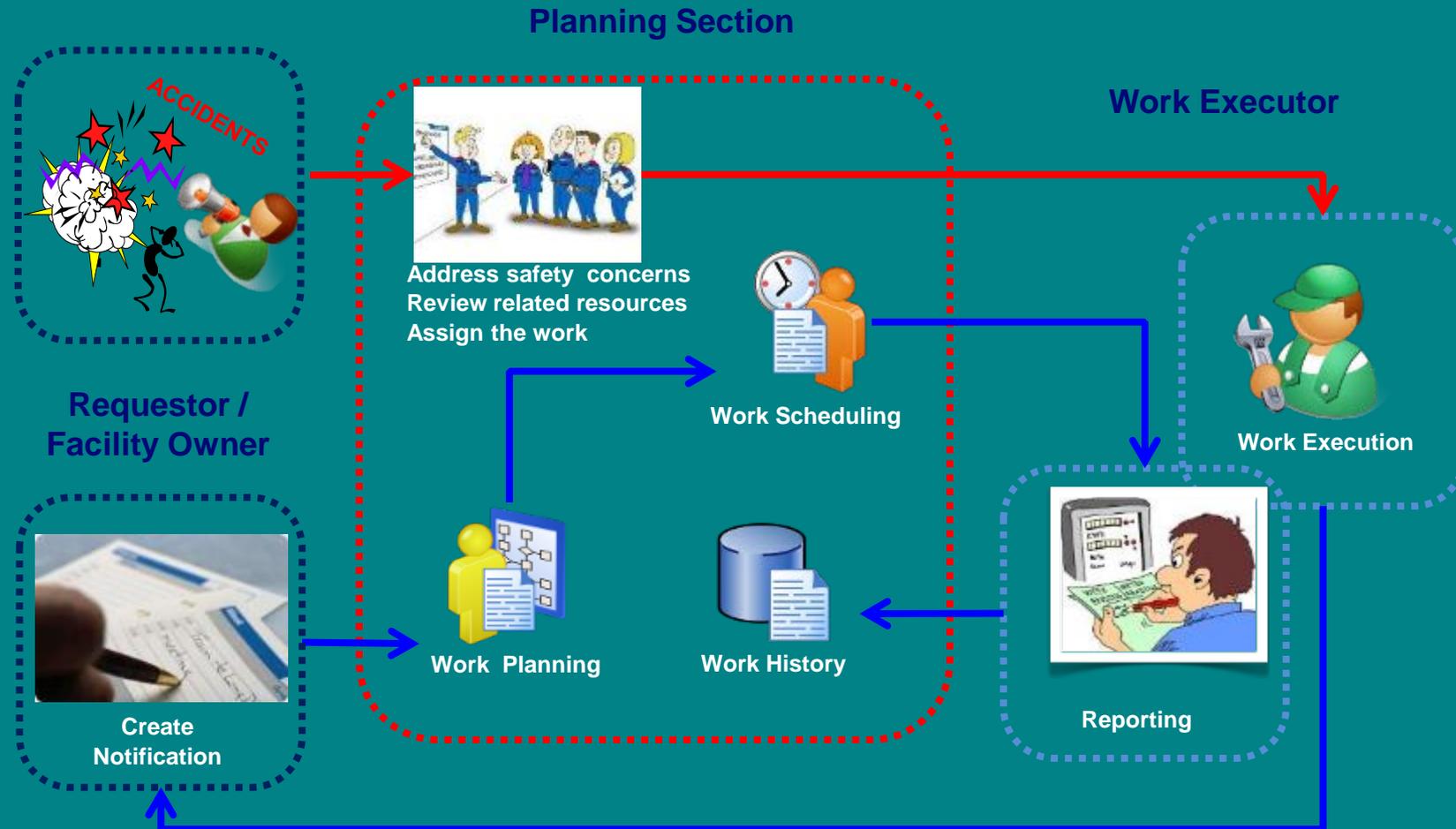
**Priority 4: Other Corrective Work /** Does **Not** meet any other priority criteria: Within 30 Day Planning Schedule

**Priority 5:** This is to be used for Project, offline or Shutdown Work related improvements / As Required

# Emergency Work Process

4<sup>th</sup> : MP

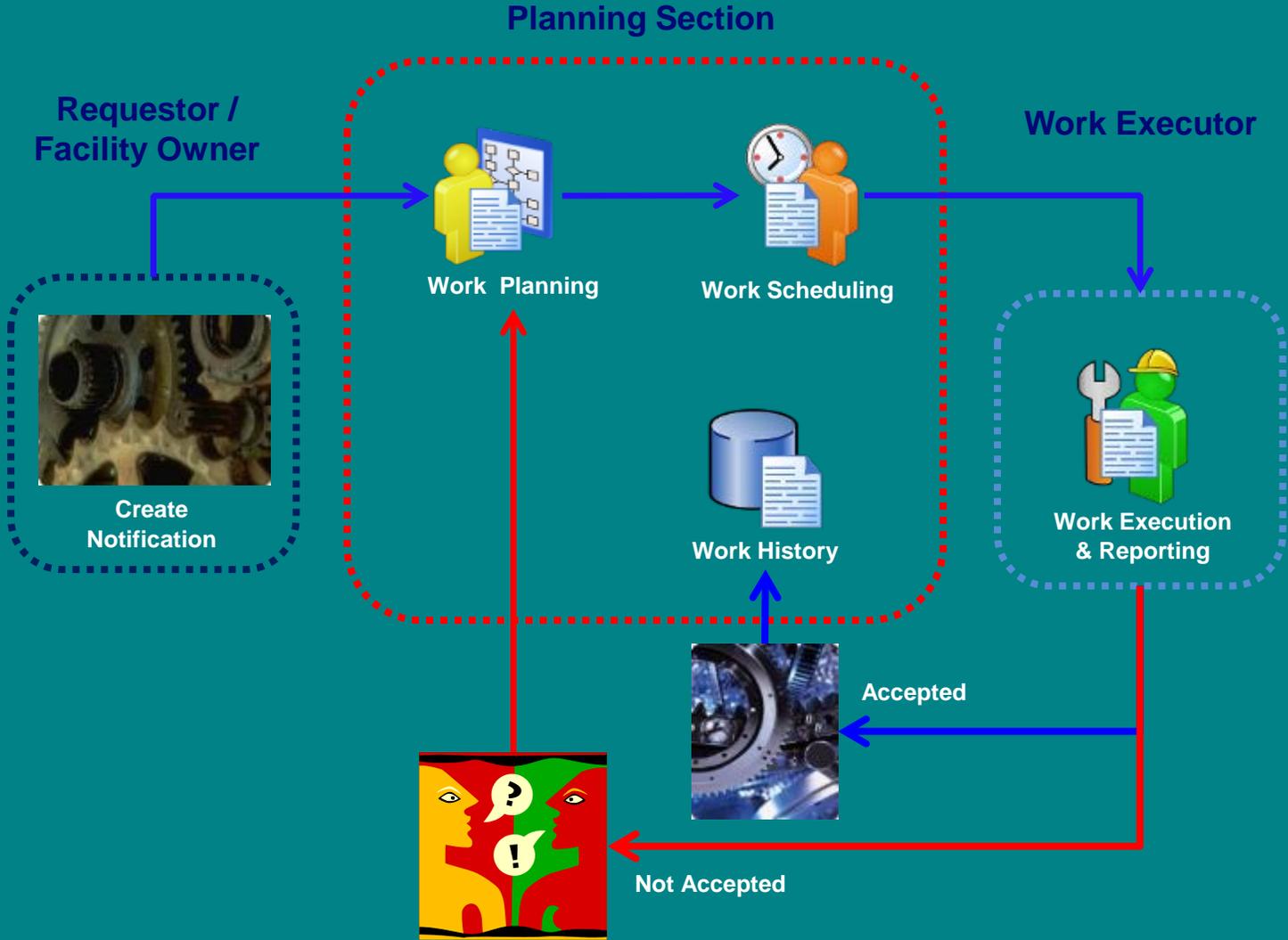
Orchestrate  
The Work



# Non Emergency Work Process

4<sup>th</sup> : MP

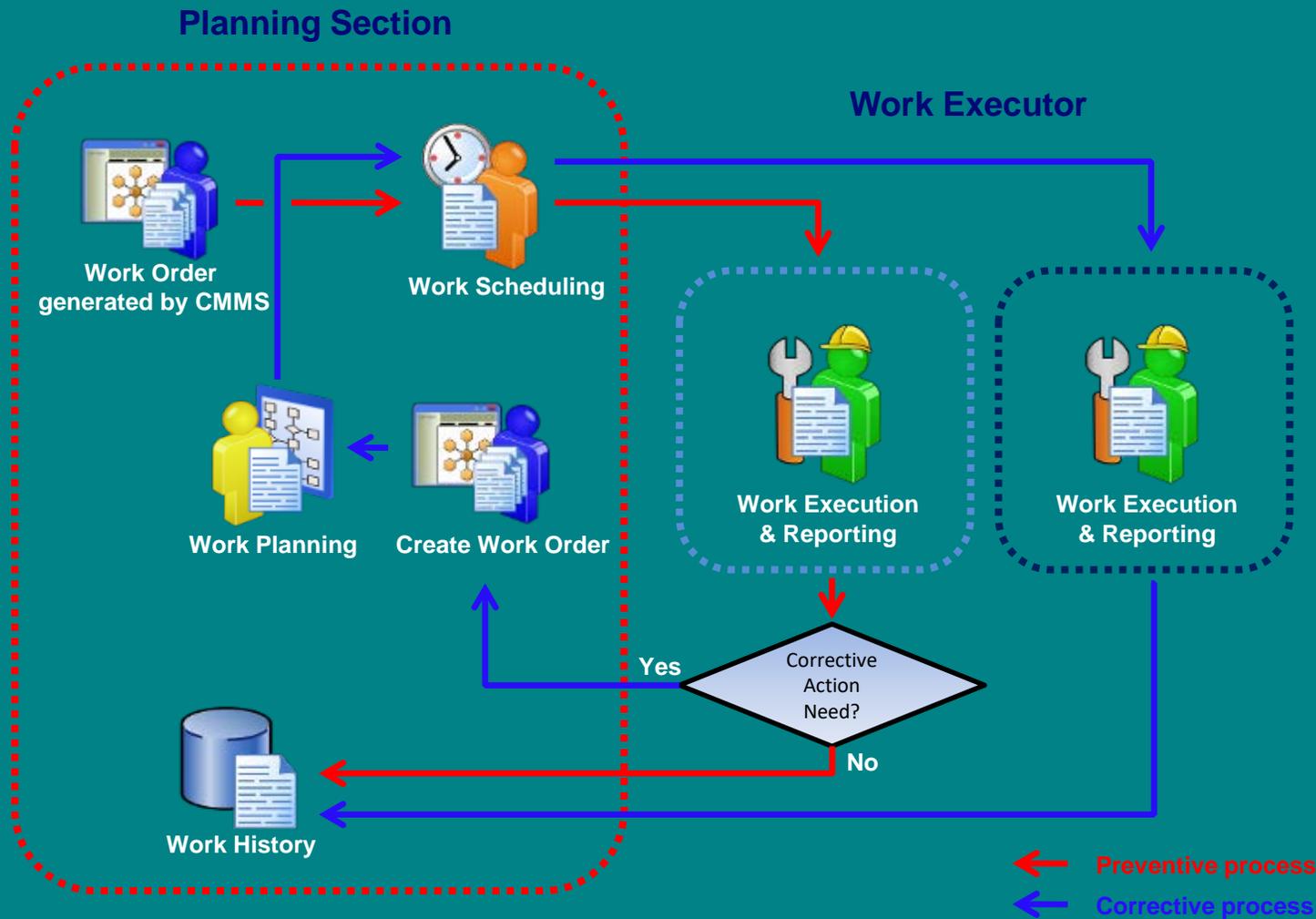
Orchestrate  
The Work



# Preventive & Predictive Maintenance Work Process

4<sup>th</sup> : MP

Orchestrate  
The Work



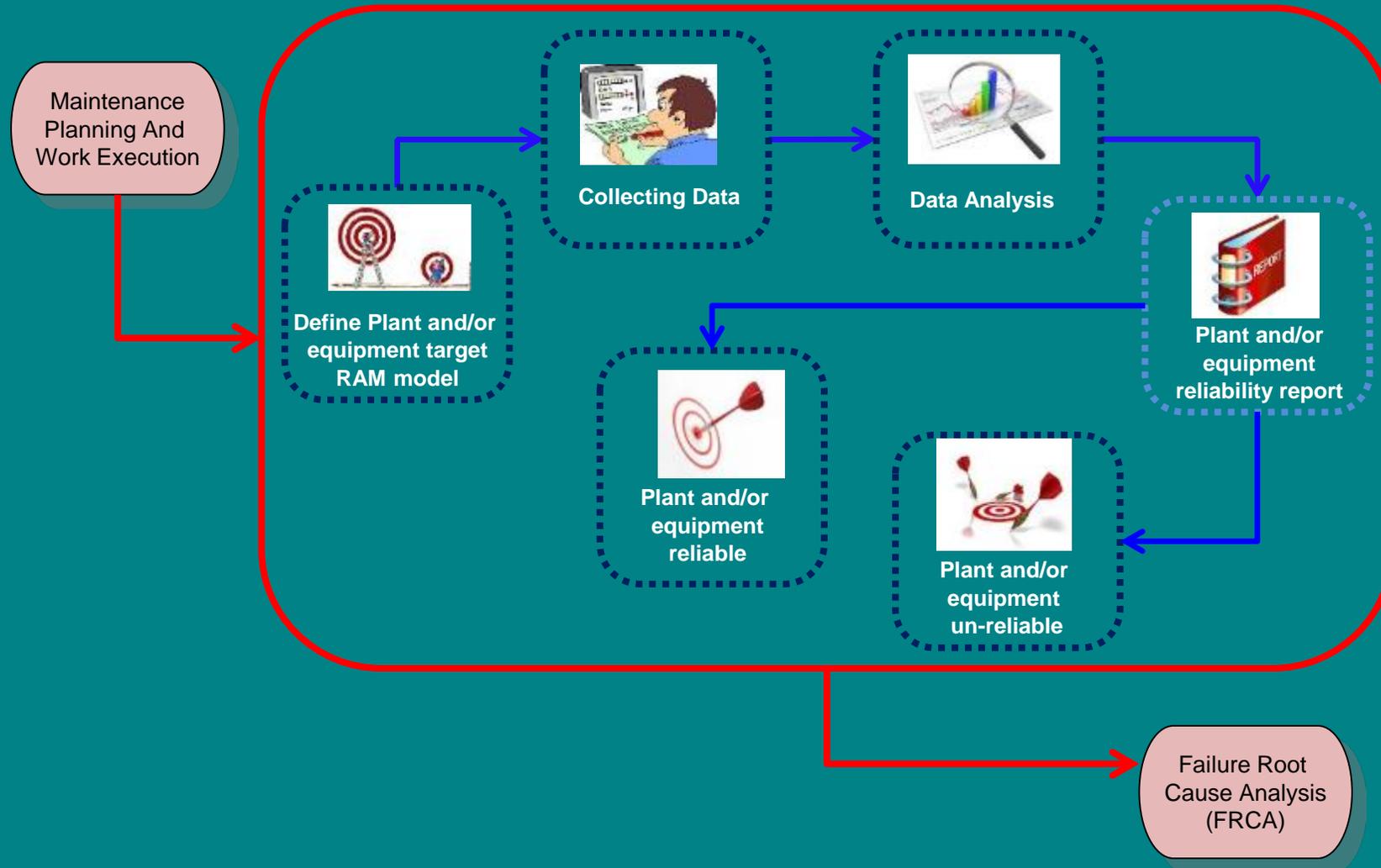
## Work Execution

- ✓ Do the maintenance work orders as per planning schedule with SOP from Precision Maintenance process
- ✓ Always comply with other dept. regulation : Work permit from Powerplant operation, hazard control from SHE, etc
- ✓ Fill the maintenance records
- ✓ Report the records
- ✓ Analyze and make suggestion based on actual work execution result :
  - to precision maintenance for SOP improvement,
  - to planning section for improvement on schedule, work duration and resources

Do The Work



Did The Work Work ?

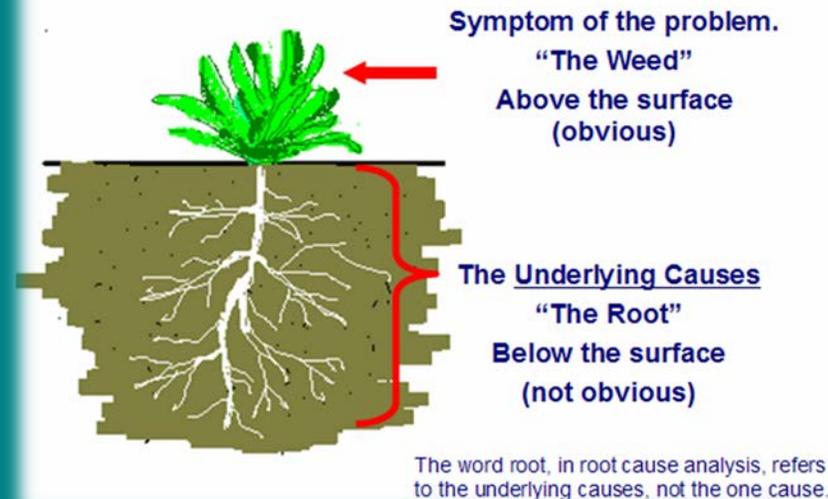


## Root Cause Failure Analysis (RCFA)

- Further investigation to determine the root cause of significant failure (frequent failure or severe failure)
- Recommendation for improvement to prevent the same failure recurring (can be design change, additional maintenance task, change the maintenance interv(al shorter, material change, etc)
- FRCA is not to find WHO to blame !!! But to seek system improvement
- May need assistance from subject matter expert

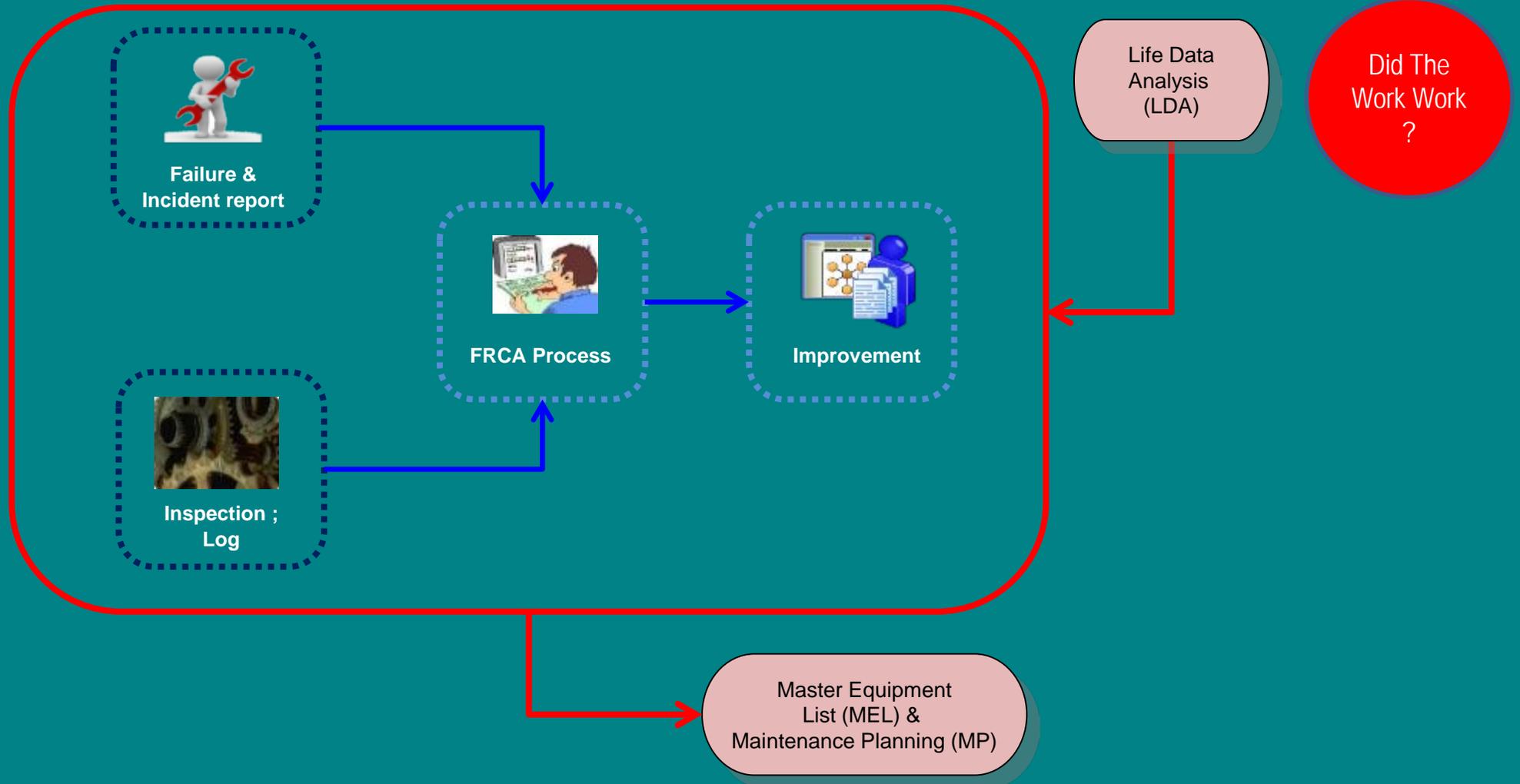
Did The  
Work Work  
?

## Root Cause Analysis Basics



# Root Cause Failure Analysis (FRCA)

6<sup>th</sup> : FRCA



FRCA is not to find WHO (person) to blame !!!  
But to seek system improvement to prevent same failure recurring